



Continued double-digit increase in 1st half year 2025:

- ➤ Order intake +35.6%
- ➤ Orders on hand +23.0%
- ► Revenues +14.8%

Investor Presentation October 2025

We are the only company focusing solely on safety-critical control centres

Air Traffic Management

Public Safety and Transport











Air navigation	service
providers	

Aeronautical data service providers

Flight information service providers

Airports

Uncrewed traffic service providers

Space agencies

٩ir	force	

Army Navy

Homeland security

Joint forces

Police forces

Fire services

Emergency and medical services

Critical infrastructure for industries

Heavy rail

Urban rail

Coast guard / navy

Offshore

Port authorities

Search and rescue



Vision: #1 in control centre solutions through innovations

- ▶ Drone management
- ▶ 5G-based critical comms
- Al-assistance systems
- Future comms and tower infrastructure

R&D about 6%1

- Cloud solutions
- ▶ Software-as-a-service

New deployment models

Expansion of product M&A and technology portfolio

- Security
- Data analytics

1) About 6% of revenues expensed for companyfunded R&D activities; another 6% financed by customers and project funds.

€3.8bn addressable market today €14.0bn

total market size

Growing importance of section

Outhon Outhor Control of Control Growing mobility working

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Highlights H1 2025

Strong growth in order intake and revenues

Orders on hand ensure good capacity utilisation

EBIT shows usual seasonality

Order intake

€309.0m

+35.6% vs. H1'24



Orders on hand

€763.8m

+23.0% vs. H1'24



Revenues

€236.8m

+14.8% vs. H1'24 Entirely organic growth

EBITDA

€5.2m

FBIT

€-4.3m



Equity ratio

39.1%

+0.3 PP

Net cash

€68.3m

thereof €62.6m advance payments from customers



1) Cash and cash equivalents and time deposits were €73.2m, liabilities to banks were €4.9m. Note: Dividend of EUR 0.27 per share for FY 2024 paid in June 2025.



Order intake: selected highlights





Air Traffic Management

- ATM Civil: Additional orders for air-to-ground protocol converter system in USA
- ATM Defence: First U.S. Department of Defense digital air traffic control tower is now live and in operation at an U.S. Army Garrison in Germany
- ATM Defence: multi-domain communication systems for Australia Defence Force's (ADF) next-generation AIR6500 Joint Air Battle Management System



Public Safety

- Integrated operations and control centre system for the Thuringian state police in Germany
- Frequentis is the general contractor
- Control centre technology is ready for multimedia communications in future broadband digital radio network







Public Safety

- Delivery of a new communication solution for all Norwegian fire emergency call centres. The new system will handle calls, radio, video, and digital messages.
- Orders for computer-aided dispatching system for control centres in UK and Italy - provided by Regola





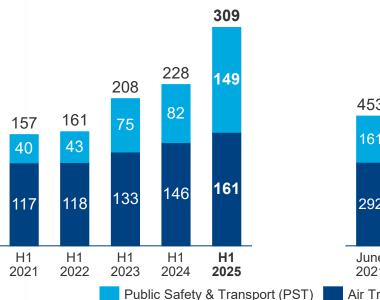
Record high order intake, orders on hand > €750m

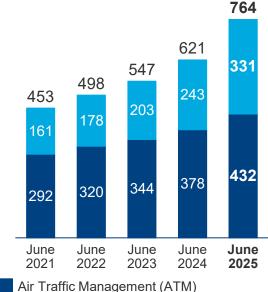
Order intake = confirmed orders

H1 2024: 64% ATM, 36% PST H1 2025: 52% ATM, 48% PST

Orders on hand

H1 2024: 64% ATM, 36% PST H1 2025: 57% ATM, 43% PST





in € m





Continued double-digit revenue growth

Revenues

Revenue split in H1 2025

H1 2024: 70% ATM, 30% PST H1 2025: 70% ATM, 30% PST



70%

Air Traffic Management (ATM)

in € m

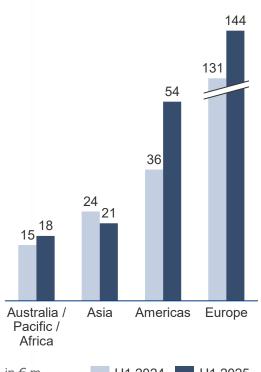


Strong revenue growth in Americas

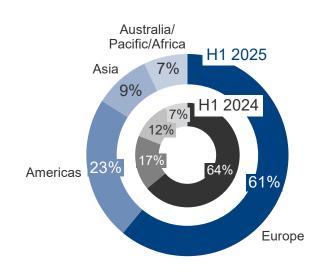
Stable business model fosters growth

- Low cyclical exposure
- >90% government customers
- Strong European home market

Revenues by region

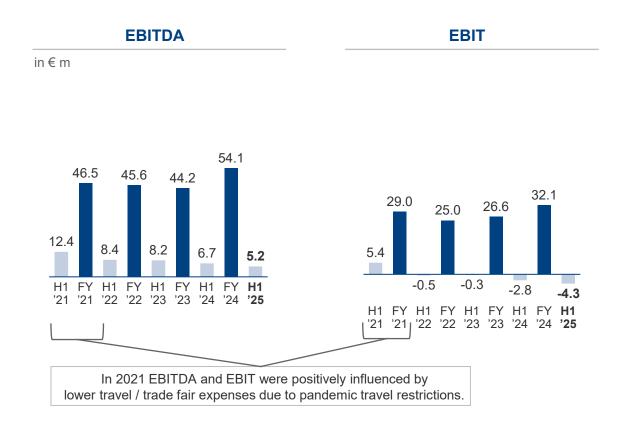


Revenue split





Strong seasonality of EBITDA and EBIT: 2nd half year key period for profitability



Comments

- EBITDA and EBIT typically show strong seasonality
- Half-year results typically negative: order intake and project acceptance and therefore revenues and profits are higher in second half
- Fluctuation of US dollar: Exchange rate losses are largely offset by exchange rate gains

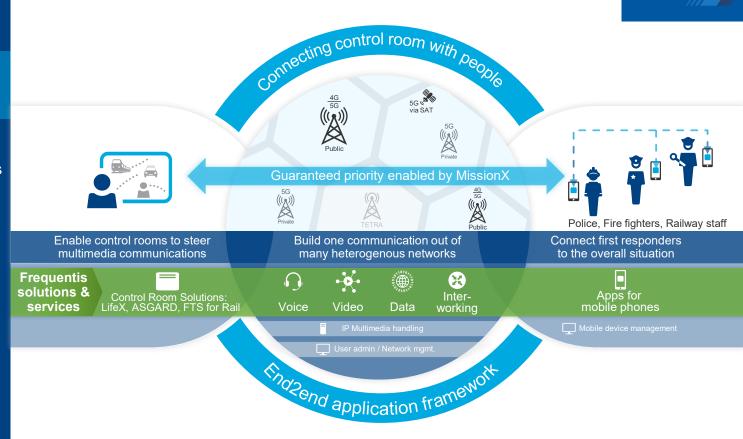


Mission Critical Services (MCX)

Transition to 5G-based communication

- State-of-the-art multimedia communications
- Flexible in network use
- 3GPP global standard to replace TETRA (Europe) / P25 (US) and GSM-R (for railways)
- Leader in enabling FRMCS (Future Railway Mobile Communication System)





MissionX

Simultaneous MCX trials in 4 states: Interoperability as main focus

- Trials to foster MCX as part of EU Critical Communication System (EUCCS)
- Frequentis leads one of the 4 consortia of EUCCS



Journey to mission critical services (MCX)



Order for emergency services network based on MCX

- Frequentis as a partner of IBM to deliver emergency service network for 300,000 emergency responders
- Mission-critical services (MCX) network enhances efficiency and security for voice, video, and data



First prioritised communication on public mobile networks

- Safety-critical broadband communication will be based on 4G/5G mobile technology
- Prioritisation and guaranteed bandwidth are key for the MCX standard
- First prioritised communication is a major milestone



Award for standardised software developer kit in June 2025

- Customers:
 Public safety organisations and transport operators use the software developer kit to integrate existing features into their mobile phone applications.
- Features are:
 - push-to-talk
 - video
 - data
 - security



Outlook and management agenda for 2025

Orders on hand €764m 30 June '25

Good basis for revenues for full year 2025 and beyond.

Aim to increase order intake in the low double-digit percentage range

Aim to increase revenues by at least 10%

EBIT margin of about 6.5 - 7.0%

Capex of about €12m.

Company-funded R&D

expenses
at same level as 2024.

Note: Expectations depend on further development of inflation, temporary shifts in orders or revenues, tariffs, and protectionist measures.

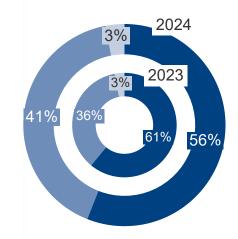
Financial appendix





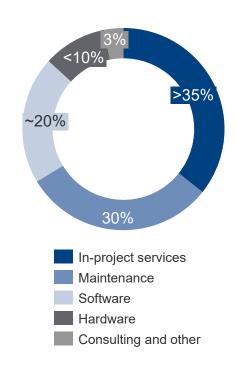
Revenue split

Split by category



- Follow-on business for installed systems and solutions (IBB/installed base business)
- New products for established customers and exisiting products for new customers
- Consulting and other

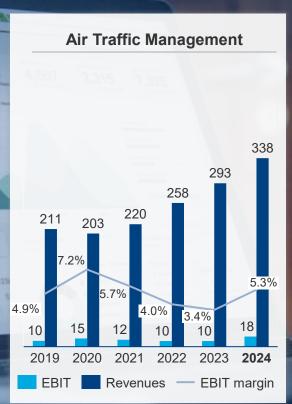
Split by revenue type

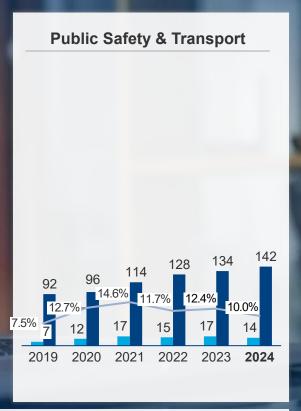




Revenues and EBIT margin development



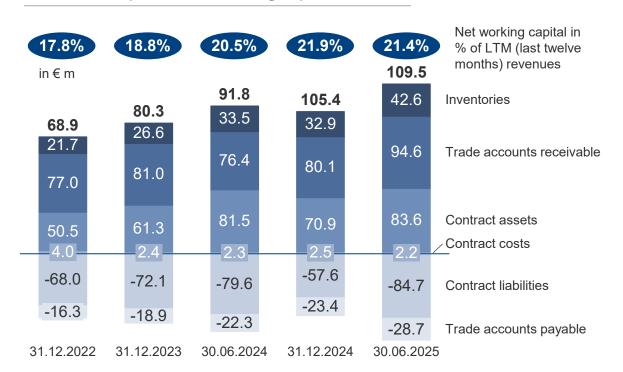




Note: In 2020 and 2021 EBIT and EBIT-margin were positively influenced by lower travel / trade fair expenses due to pandemic travel restrictions.

Working capital overview

Components of working capital



Comments

- Inventories in H1'2025
 mainly higher due to an
 increase in unfinished goods
 for a major project for a
 customer in North America.
- Contract assets higher due to work in progress that has not yet been invoiced.
- Contract liabilities higher, mainly due to more advance payments in 1st half 2025



Key figures Frequentis Group

All figures in € m unless otherwise stated.

All rigures in E III unless otherwise stateu.														
Earnings data	2024	2023	+/- in %	+/- in €m	2022	2021	2020	2019 ¹⁾	2018	2017	2016	2015	2014	2013
Revenues	480.3	427.5	+12.4%	52.8	386.0	333.5	299.4	303.6	285.8	266.9	241.2	220.2	204.0	186.3
EBITDA	54.1	44.2	+22.5%	10.0	45.6	46.5	41.9	30.2	21.6	20.0	17.7	16.6	15.9	13.0
EBITDA margin	11.3%	10.3%	+1,0 PP	_	11.8%	13.9%	14.0%	9.9%	7.6%	7.5%	7.3%	7.5%	7.8%	7.0%
EBIT	32.1	26.6	+20.5%	5.5	25.0	29.0	26.8	17.2	15.6	14.3	12.4	12.5	12.4	9.2
EBIT margin	6.7%	6.2%	+0,5 PP	_	6.5%	8.7%	9.0%	5.7%	5.5%	5.4%	5.2%	5.7%	6.1%	4.9%
Profit for the financial year	23.5	20.0	+17.8%	3.6	18.9	20.8	-3.4	12.5	11.8	10.7	9.2	11.2	7.1	7.3
Earnings per share in €	1.66	1.39	+19.3%	_	1.41	1.50	-0.30	0.93	0.94	0.82	n.m.	n.m.	n.m.	n.m.
Order data	2024	2023	+/- in %	+/- in €m	2022	2021	2020	2019	2018	2017	2016	2015	2014	2013
Order intake	583.8	504.8	+15.7%		404.8	333.2	314.6	333.7	306.3	287.8	259.5	219.1	215.7	204.4
Orders on hand (at year-end)	724.0	594.7	+21.8%	129.4	522.0	467.9	427.6	391.5	355.2	335.3	n/a	n/a	n/a	n/a
Statement of financial position	2024	2023	+/- in %	+/- in €m	2022	2021	2020	2019 ¹⁾	2018	2017	2016	2015	2014	2013
Total assets	394.8	371.1	+6.4%	23.7	340.3	315.7	277.6	272.1	198.0	194.6	183.7	143.2	134.9	121.6
Shareholders' equity	174.8	155.6	+12.3%	19.1	147.3	129.9	111.4	116.2	85.6	90.1	81.0	73.9	68.2	64.6
Equity ratio	44.3%	41.9%	+2,4 PP	-	43.3%	41.1%	40.1%	42.7%	43.3%	46.3%	44.1%	51.6%	50.6%	53.1%
Net cash	81.8	84.3	-2.9%	-2.5	91.0	101.1	85.0	77.8	55.4	70.0	59.5	38.1	41.7	31.2
No. of employees (average)	2,422	2,217	+9.2%	-	2,081	1,937	1,907	1,849	1,763	1,697	1,606	1,309	1,248	1,215
Cash flow statement	2024	2023	+/- in %	+/- in €m	2022	2021	2020	2019 ¹⁾	2018	2017	2016	2015	2014	2013
Cash flow from operating activities	22.1	25.7	-14.0%	-3.6	14.2	48.8	54.8	17.7	4.6	16.7	38.8	15.6	17.5	20.2
Cash flow from investing activities	-15.6	-18.8	-17.4%	3.3	-20.1	-24.6	-7.0	-4.6	-4.4	-4.4	-15.8	-14.5	-5.3	-5.1
Cash flow from financing activities	-13.9	-13.4	+4.0%		-16.5	-12.6	-10.1	8.0	-14.2	-3.7	7.7	-5.0	-4.7	0.8
Cash and cash equiv. at end of period	67.0	74.2	-9.7%	-7.2	81.4	103.8	91.3	66.9	45.5	77.7	69.1	38.3	42.2	34.7

¹⁾ Initial application of IFRS 16 (Leases) from 1 January 2019 (note 41 to the consolidated financial statements 2019). n/a = not available, n.m. = not meaningful



Customers increase investment in infrastructure and defence



Investment in infrastructure

- Frequentis is part of national safety-critical infrastructures
- Market growth of 4% to 5% per year
- Frequentis Group grew by 9.6% in past 5 yrs
- Increased investment by customers in mobility and safety
- Continuous advancement of our safety critical applications
 Digitalisation and automation



Defence: changed circumstances

- Increasing investment in military security: additional budgets for control centres expected
- No immediate jump in orders and revenues expected
- Portfolio expansion:
 - Integration of / defence against drones
 - Remote digital tower
 - Surveillance / network solutions (distribution of radar data)
 - Voice communication systems remain core business



Defence orders from around the globe

- USA: Remote Digital Tower
- Australia: Secure voice comm. system for AIR6500 programme
- UK: Continuous orders from the RAF for installed base business
- Germany: Renewal of military radar data network
- Germany: Upgrade of voice communication system for Command and Reporting Centre



Highlights drones



Automated remote drone operation

- Innovation project for inspection flights and incident support for Austrian Federal railways infrastructure
- Automated operation and control from the control centre
- Operation from drone hangars
- First official approval in Europe for automated operation above rails, incl. local area / alpine environment







Digitalisation of drone traffic

- Automated and digital implementation of drones in air traffic
- Digital flight planning and flight authorisations in real time
- Quick check on relevant airspace restrictions
- Digital and automated risk assessment tool



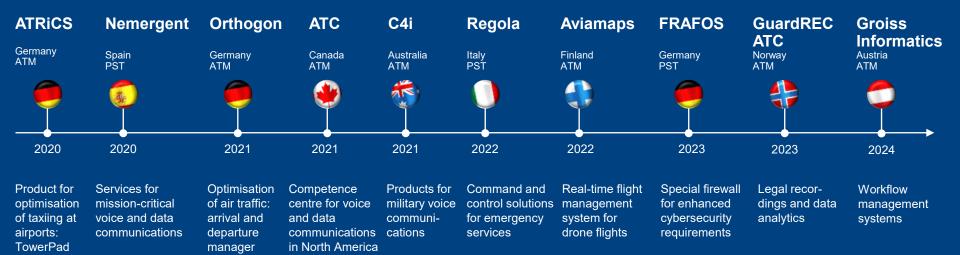
Friend / enemy detection for drone defence

- Project for integration of drones into military airspace
- Scope: flight clearances, flight control, weather services, geo-awareness, alarm system
- Identification of non-cooperative / enemy drones
- Support for military systems for tracking and neutralising drones



Consistent M&A strategy: Expansion of product and technology portfolio

6 years listed on the stock exchange: 10 acquisitions



Reasons to invest in Frequentis



Growing faster

Av. 9.6% revenue growth in the past 5 years

Av. 4-5% market growth

Largely independent of macroeconomic trends

Stability for decades

Growth drivers

fully intact

Security

Mobility

Technology



Frequentis solutions for drone traffic

Growth of about 15% per year

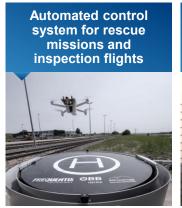
- Total drone market in Europe, including hardware, is estimated at more than € 10 billion in 2030
- Europe-wide regulations largely in place





Information systems

for all participants







Service range

- Consultancy & evaluation of legal framework
- Technical realisation & integration
- Cloud-based operation





Financial policy framework

Maintain net cash position at a minimum level of about 10% of Group revenues

Equity ratio of > 35%

Capex of about €12m in 2025 (2024: €10.1m)

Company-funded R&D expenses in 2025 at same level as 2024 with €30.1m

About us appendix



Growth markets: Our innovations in operational use

Growth drivers: Security – Mobility – Technology



Digital Tower

Drone management

Networks

Innovative technology to improve efficiency, safety, situational awareness

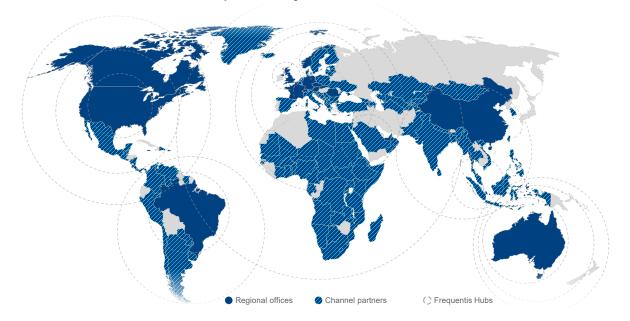
Coexistence of uncrewed aerial vehicles and crewed aircraft in shared airspace

Networks for air traffic management, police / fire / emergency services, public transport



A strong network around the world

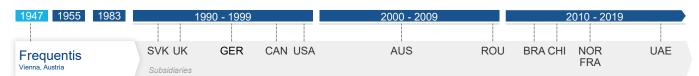
with hubs for added customer proximity



550+
customers

150 countries

150+
Active channel partners for 125 countries



Supervisory board



Norbert Haslacher CEO

Strategy, Global Sales, Strategic Business Units, Corp. Comms & Marketing, Investor Relations, New Business Development & Invest4Tech, New Market Solutions, Partnerships and M&A



Monika Haselbacher

Project Management & PMO, Customer Services, Health Safety Environment (HSE) Mgmt., Group Governance, Processes & Efficiency, Quality Mgmt., Safety Mgmt., Group Mgmt.



Peter Skerlan CFO

Finance, Human Resources, IT, Legal, Facility Management, Environment, Social & Governance (ESG), Internal Audit & Compliance



Karl Wannenmacher

Technology Management, Production & Logistics, Procurement, Product Management, Security

Chairman

Hannes Bardach

Deputy chairman

Karl Michael Millauer

Members

Sylvia Bardach Reinhold Daxecker Boris Nemsic Petra Preining Delegated by the Workers' Council

Stefan Hackethal Gabriele Schedl Reinhard Steidl



Our experts for a safer world.

We build solutions that enable our customers to make the world a safer place.

female employees





Activities such as participation in

Vienna Daughters' Day

Shareholder structure

Shareholder structure

Core shareholder H. Bardach about 68% B&C Holding Österreich > 10% Free float about 22%

13,280,000 shares outstanding









ATFREQUENT09

FQT

Ticker symbol

www.frequentis.com/en/ir



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Financial Calendar

Financial Calendar / Conference / roadshow dates at www.frequentis.com/financialcalendar

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